



East West Link

MSSPC meeting 3 July 2013
Attachment C: Early Works

Decisions sought from Cabinet Subcommittee this week

Approve the Hoddle Street viaduct as an early works package, including to:

- Note the intention to go to market for a design contract in July/August 2013 with a subsequent report back to Budget Expenditure Review Committee on expected scope, cost and risk prior to issuing a construction tender;
- Note that the Planning & Environment Act will be used to enable timely acquisition of 17 private properties, subject to a review of associated litigation risk
- Delegate final approval of the planning pathway for early works to the Minister for Planning
- Note the intention to commence the procurement process in late July/early August with an RfT for the design of the viaduct
- Note that a separate communications strategy will be developed for the separate Early Works procurement process for future Government approval prior to the release of the RfT

Hoddle St Viaduct: A highly visible and iconic element of EWL



Significant State benefits in commencing the viaduct as Early Works

Construction benefits

- Facilitates future works at the eastern portal of the EWL tunnel
 - allows the current north to east loop to be decommissioned earlier to provide necessary land for works and lay-down areas for tunnel portal construction
 - sequences and simplifies the construction task for the main PPP contractor at the Hoddle St interchange
 - removes north to east traffic from PPP works areas

Strategic benefits

- Demonstrates to the community the East West Link has commenced
- Sets a strong vision for urban design and architecture for the rest of the project
- Provides early employment opportunities for consultants and contractors

Traffic benefits

- Provide free flowing north to east traffic movements, bringing forward the safety, travel and economic benefits of the upgraded interchange
- Provide an earlier dedicated bus lane for north to east movements

Proposed planning and land acquisition timeline

Amendment of MTPFA by August 2013 is a key dependency

Date	Planning process
July Cabinet Sub-Committee meeting	Minister for Planning to determine approvals pathway <ul style="list-style-type: none"> • Expect to utilise powers under the Planning and Environment Act (1987)
16 August	Draft Planning Submission and Planning Scheme Amendment Documentation
30 August	MTPFA (Red Tape Reduction) Bill 2013 passes Parliament and comes into operation
3 September	Minister for Planning amends and publishes the Project Proposal Guidelines and declares Early Works as being 'associated works'
13 September	Finalise Planning Scheme Amendment (PSA) and lodge with Minister for Planning
23 September	Minister for Planning determines consultation process / requirements
October - November	Consultation process conducted if additional consultation is required
Mid December – early 2014	Minister for Planning approves PSA
Q1 2014	Land acquisition commences

Proposed procurement approach

Procurement step	Timing
1 Issue Request for Tender (RfT) for viaduct design	July 2013
2 Select suitable concept design	September 2013
3 Issue EOI for construction contract	August 2013
4 Construction contract RfP period	November 2013 - February 2014
5 Works commence ¹	May / June 2014

1. At the north eastern section of the project boundary, to allow time for property acquisition in the south east section around Bendigo St
 Note: Timeline assumes MTPFA amendment legislation is enacted by the end of August

Risks are well understood and can be actively managed

	Identified risks / issues	Proposed mitigation
Operational	Timely acquisition of affected properties	Possible use of the Planning & Environment Act. Stipulate works to take into account timing of access to properties
	Temporary division of Alexandra Parade main drain	Include works in the contract or commence separately (earlier) with MW agreement
	Early closure of South to East ramp	Not significant as traffic volumes are low
	Removal of pedestrian bridge over Eastern Freeway	Replacement structure to be proved on rail bridge – could be constructed separately
PPP Interface	Possible coordination and interface issues with other PPP works; including <ul style="list-style-type: none"> • Access restrictions delaying works • Cost premiums for PPP contractors for perceived interface or access exclusions 	Manage through contract documentation Minimise risk via competitive PPP process. If identified as an issue in bidding process, manage in the negotiation phase
	PPP design changes impact early works	Main PPP design solution will be subject to the confirmed early works design solution for the Hoddle St viaduct
	Possibility of legal challenges to the planning process	Final decision on the detailed planning, procurement and delivery pathway will be informed by a review of litigation risk to minimise the impact of early works on the main PPP package
Legal		

Overview of costs

Costs (\$m)	2013-14	2014-15	2015-16	Total
Design process	5	3.5		8.5
Property purchase	3	9		12
D&C contract		50	50	100
Other engineering ¹	0.5	0.5	3.5	4.5
Project management and other	0.5	3	3.5	7
Total	9	66	57	132

Can be funded within existing budget commitments²

1. Includes utilities relocation, rail bridge walkway decommissioning and replacement

2. Funding allocation for future years would also be revised to reflect the bringing forward of some of the project works

Media and communications considerations

To be developed into a communications plan for government approval prior to design RfT release

Need to be upfront about the potential for early works without it being a fait accompli

Announce the release of a design tender for the Hoddle Street interchange

Targeted workshops in late August with residents around Hoddle Street to understand issues and potential opportunities

Formal community consultation process around September/October – aligned with statutory approval process

Appendix: Additional Hoddle St viaduct concept sketches



Alexandra Pde

Eastern Fwy

Hoddle St south





→ N

Hoddle St south

Eastern Fwy

URBAN CIRCUS



Hoddle St south

Alexandra Pde

Eastern Fwy

Hoddle St north

URBAN CIRCUS



Hoddle St south

East West Link
tunnel portal



